



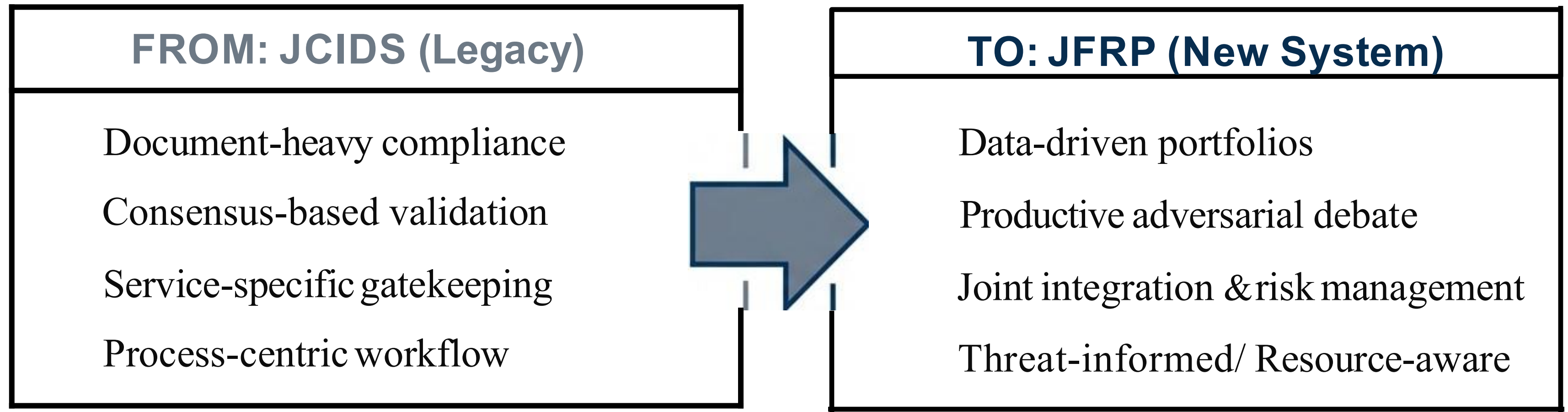
The Joint Force Requirements Process (JFRP)

**Accelerating Capability Delivery
through Joint Operational Problems
& Portfolio Management**

Implementation of CJCSI 5123.01J & CJCSM 5123.01
Effective 15 January 2026

The Strategic Pivot: From Compliance to Acceleration

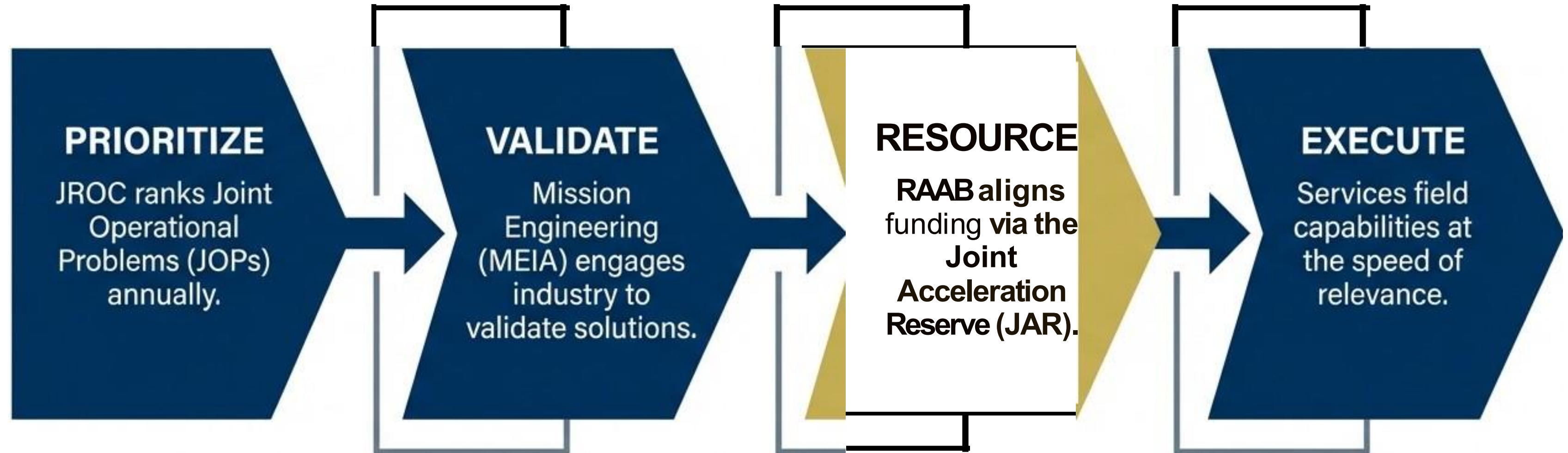
The Joint Capabilities Integration and Development System (JCIDS) is disestablished. The JROC is reoriented to focus on speed, integration, and the resolution of Joint Operational Problems (JOPs).



Policy Directive: Service and Component-specific requirement validation is now the responsibility of the respective Services. The JROC ceases validation of Service-specific requirements to focus on Joint equities. (CJCSI 5123.01J, Para 1b)

A New Theory of Victory: Linking Strategy to Resources

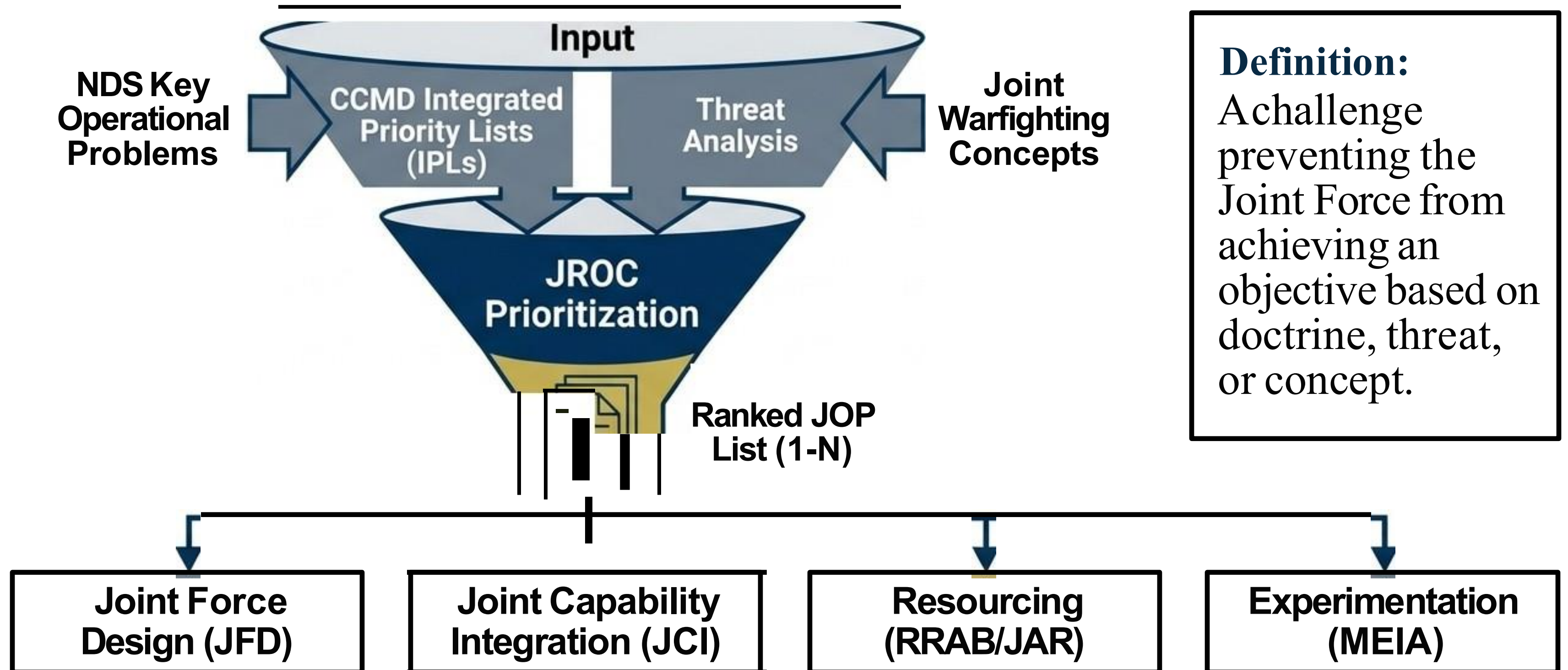
Bridging the "Valley of Death" by creating a single authoritative joint demand signal.



"Success occurs when the DoW routinely resolves the Joint Force's hardest operational problems with funded and interoperable capabilities within a single budget cycle.,, - CJCSM Enclosure A

The Lens: Joint Operational Problems (JOPs)

The central organizing principle. If it doesn't solve a JOP, it is not a joint priority.

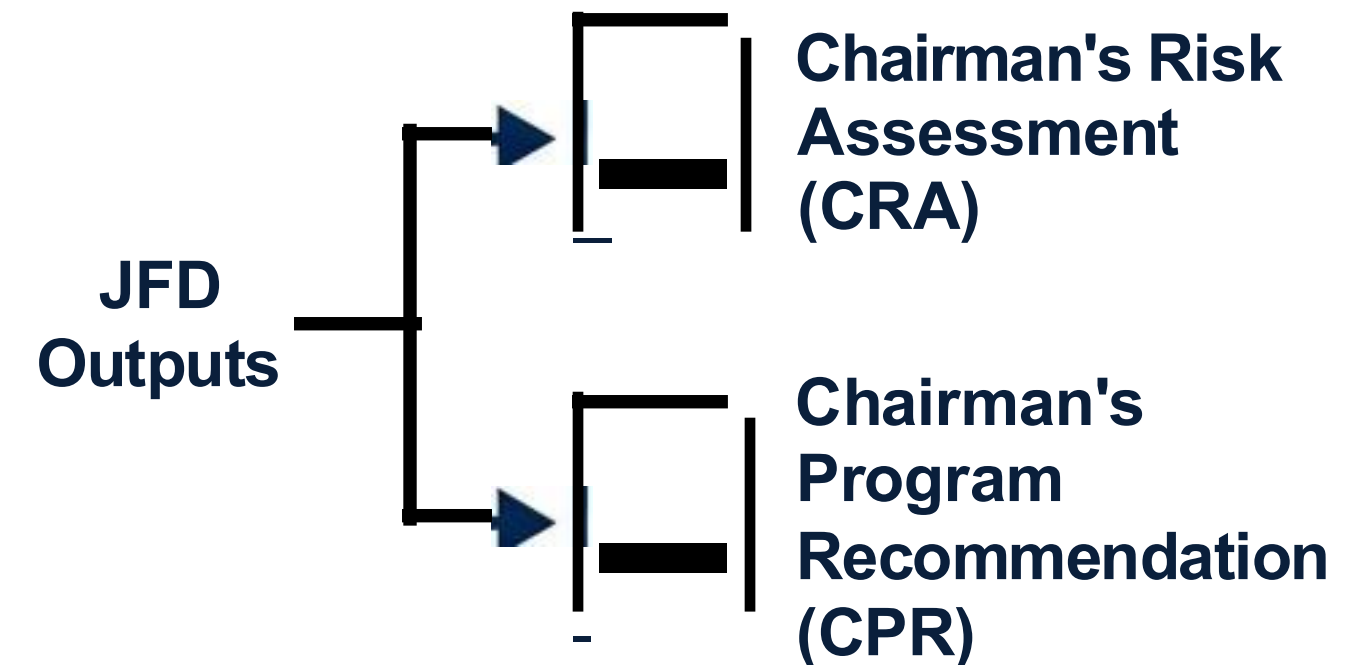


Joint Force Design (JFD): Shaping the Future

Reconciling Service initiatives against JOPs to create "Optionality" and "Trade-Space".

Force Employment	Force Development	Force Design
0-2 Years (Near-term)	2-7 Years (Mid-term)	7-25 Years (Long-term Focus)

Design a force that provides multiple methods to solve JOPs, rather than a simple aggregation of Service desires.



Joint Capability Integration (JCI): Review, Not Validation

Services own the requirements. JROC intervenes only for Joint equities.

Initial Review (PUSH)

Services submit approved docs to KM/DS.

JROC assigns Joint Staffing Designator (JSD).

JCI Review focuses on Interoperability, JOP Alignment, Duplication

By Exception Review (PULL)

Issues arise in existing programs

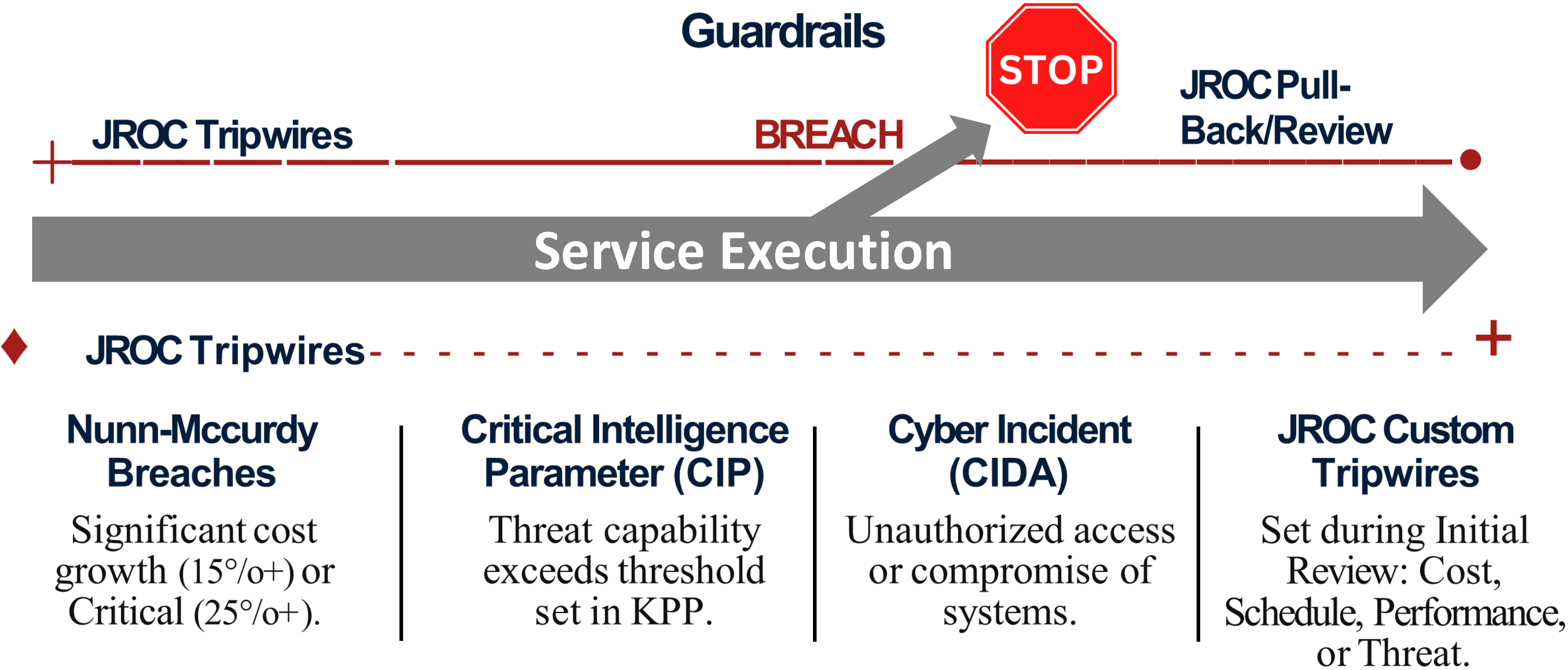
JROC pulls program for review

Data Source: CJCSM Enclosure A, Table 1

Old Way (JCIDS)	New Way (JCI)
Documents rejected for formatting	Service formats accepted
Consensus-based decisions	Productively Adversarial debate
Mandated certifications	Certifications delegated to Services

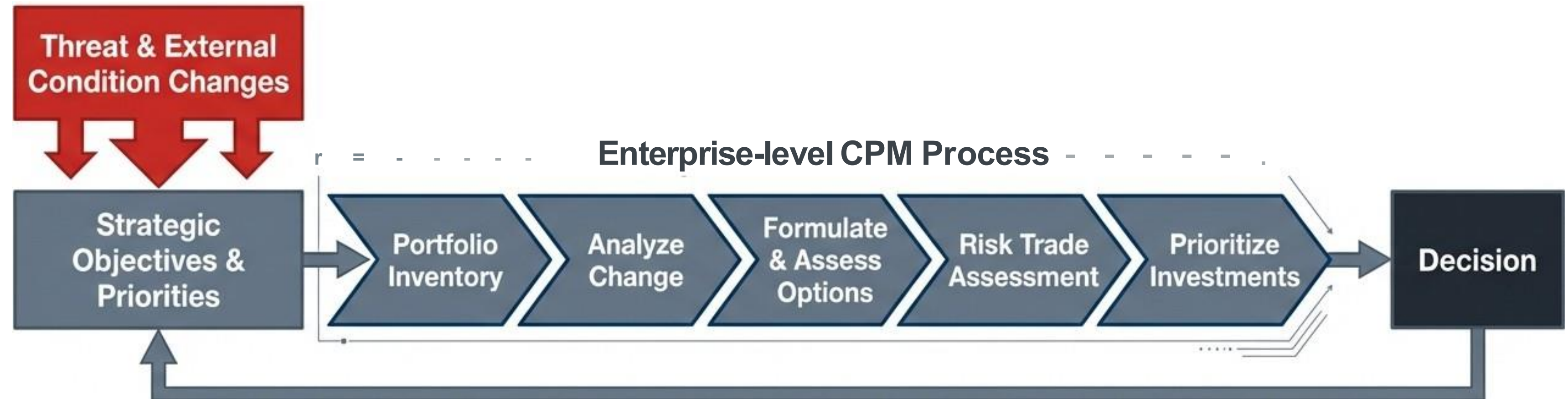
Oversight by Exception: Breaches, Tripwires, and Comebacks

Management by Negation. The JROC sets boundaries; Services execute within them.



Capability Portfolio Management {CPM}: The Analytic Engine

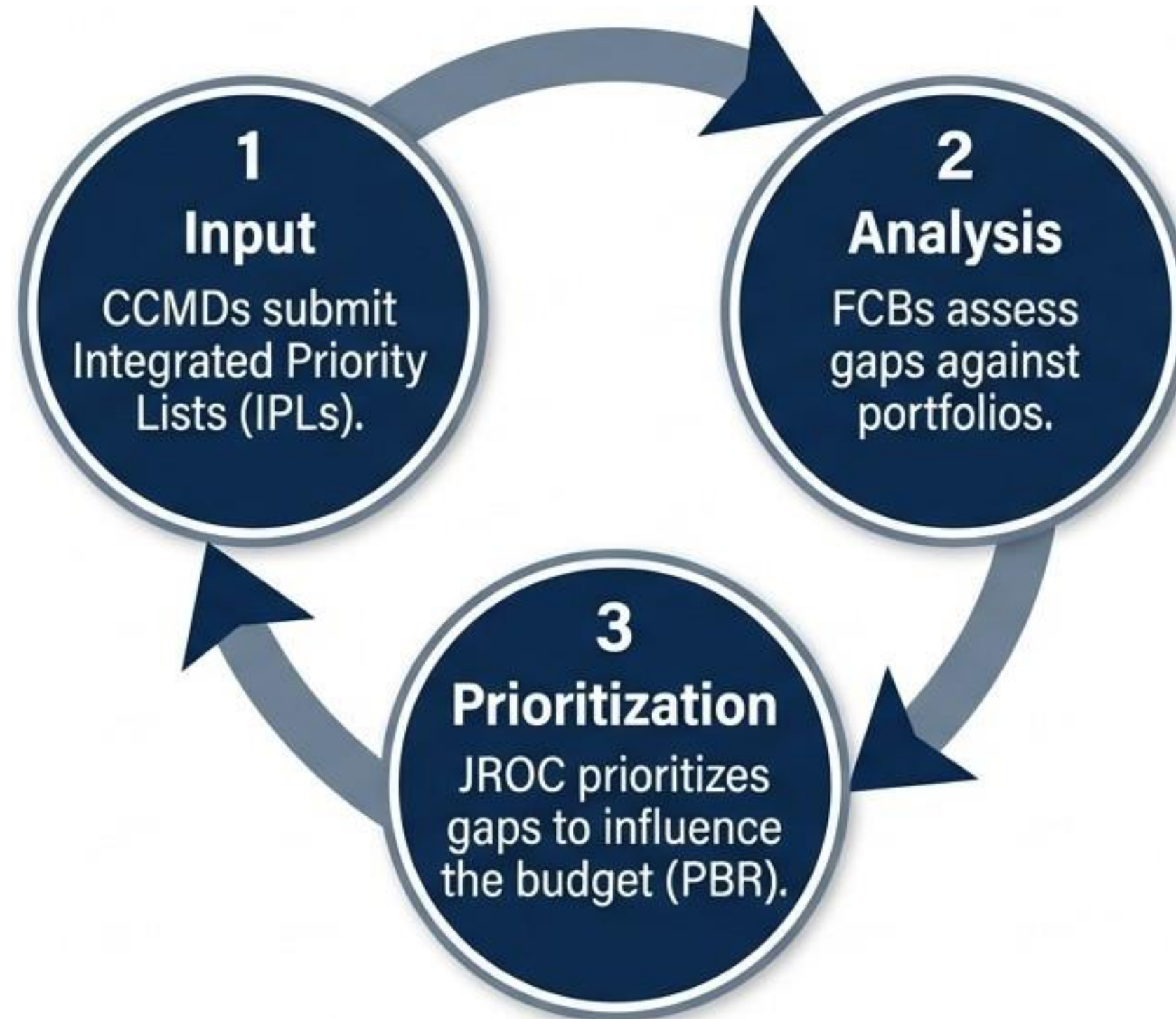
Moving from Program-centric to Portfolio-centric decision making.



- **CPMR** (Joint Staff): Requirements view.
- **IAPR** (Acquisition & Sustainment): Acquisition health view.
- **TMTR** (Research & Engineering): Tech/S&T view.
- **PBR** (CAPE): Budget view.

The Warfighter's Voice: CCMD Requirements

Ensuring capabilities meet actual operational needs via the Capability Gap Assessment (CGA).

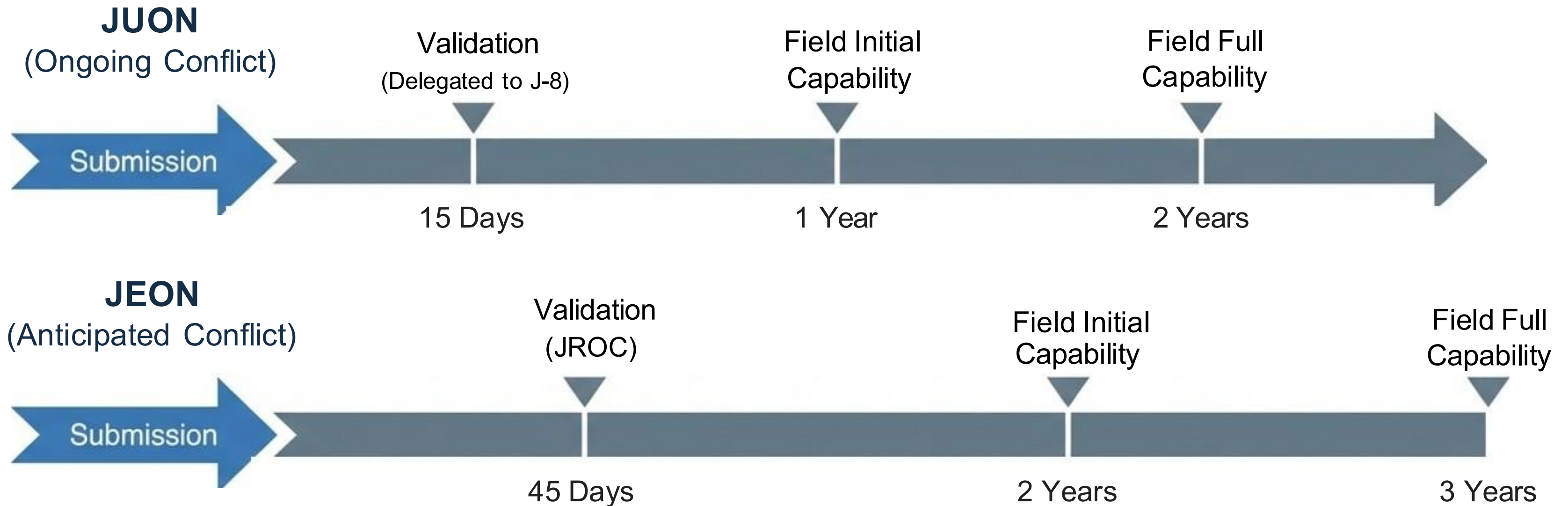


New Capability: CCMD Derived Requirement (CDR)

- Allows CCMDs to specify tasks, conditions, and standards without a Service sponsor.
- Used when operational risk of an unmitigated gap is unacceptable.

Speed Lanes: Urgent (JUON) & Emergent (JEON) Needs

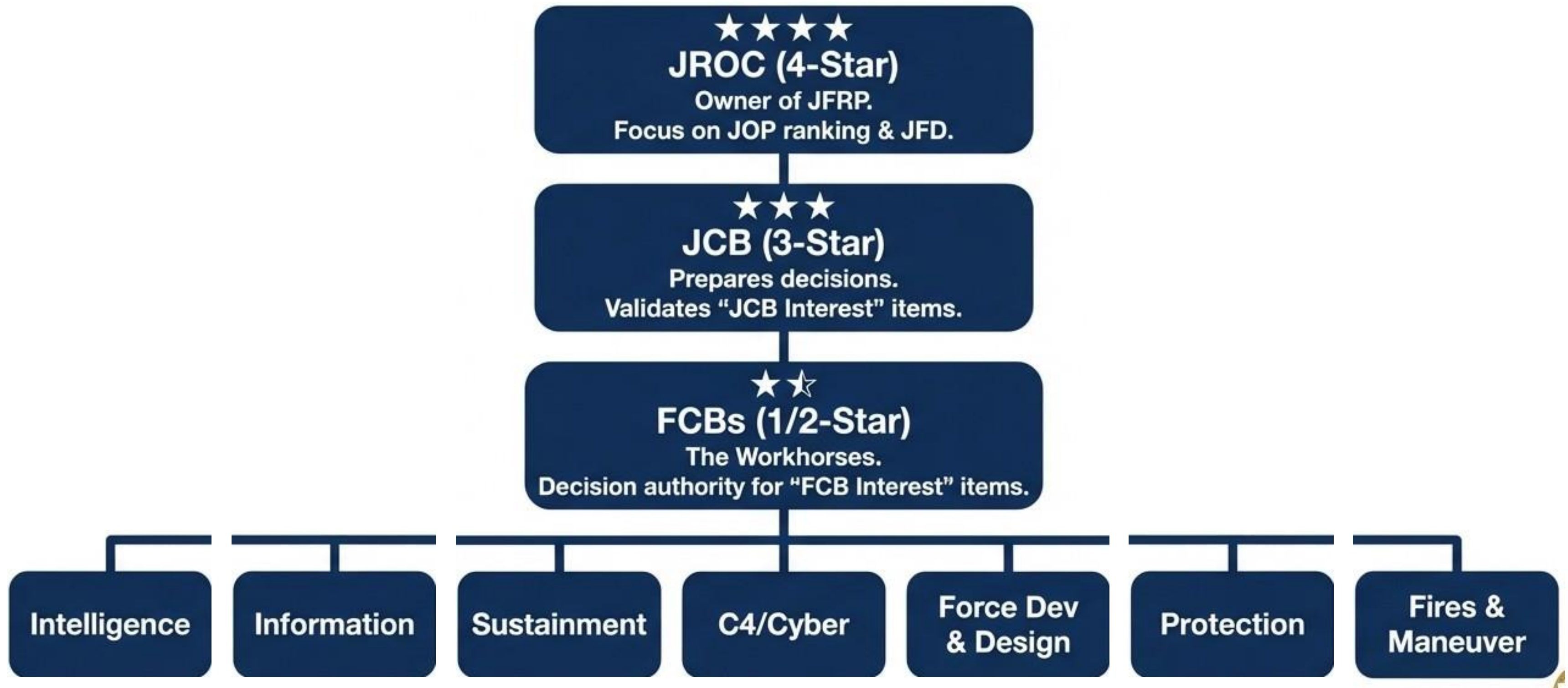
High threshold for approval. Rapid execution to prevent Mission Failure or Loss of Life.



Trade-off: Compromises in sustainability and training are accepted for speed.

Governance: Delegated Authority for Speed

Decisions are delegated to the lowest capable level.



Documentation: Leaner, Focused, Agnostic

No more 500-page operational requirements documents for the JROC to read.



CRD

Capstone Requirements Document

Overarching guidance
for a portfolio



CDR

CCMD Derived Requirement

Specific warfighter need
(Task/Condition/Standard)



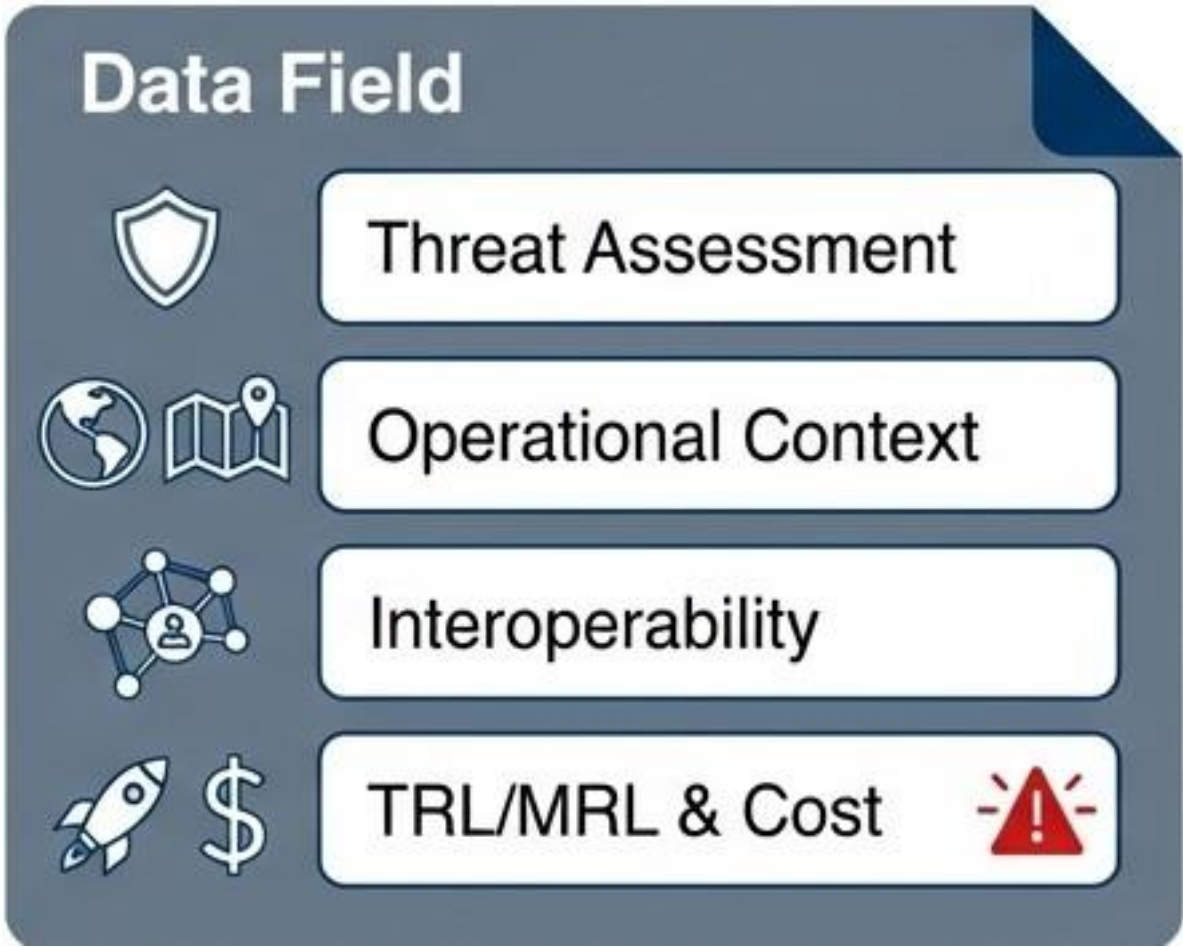
JDCR

Change Request

Non-materiel fixes
(DOTmLPF-P)

Service Documents

Formats are owned by Services. JROC
requires only specific data fields via KM/DS:



Resourcing: Bridging the Valley of Death

Requirements mean nothing without money. Direct resourcing for Joint Priorities.



Direct Resourcing: Bypasses traditional Service POM delays for critical joint priorities.

RRAB issues decision memos to direct program starts/stops or realignments.

Implementation: The Culture of Acceleration

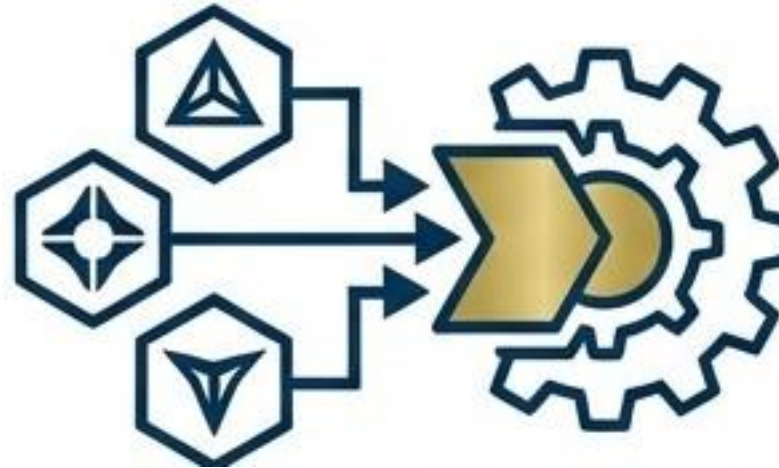
The goal is not a perfect process. The goal is to solve the Joint Operational Problem.

**From Consensus →
To Debate**



We will not require consensus; we encourage productive disagreement.

**From Validation →
To Integration**



Services own the "what.,,
JROC ensures the "together".

**From Document →
To Data**



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Decisions based on analytics,
not page count.

Accelerate delivery. Cut red tape. Field capability.